YING LI INTERNATIONAL REAL ESTATE LIMITED
(Incorporated in the Republic of Singapore)
(Company Registration Number: 199106356W)

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1. **CHANGES TO THE COMPOSITION OF THE BOARD OF DIRECTORS AND NOMINATING COMMITTEE OF THE COMPANY**
2. **CHANGE OF ACTING CHIEF EXECUTIVE OFFICER OF THE GROUP**

The Board of Directors (the "**Board**") of Ying Li International Real Estate Limited (the "**Company**" and together with its subsidiaries, the "**Group**") wishes to announce the following changes with effect from 2 September 2025:

(a) Mr Ren Chao has resigned as the Executive Director of the Company and Acting Chief Executive Officer ("**CEO**") of the Group. Following his resignation, he has also stepped down as a member of the Nominating Committee ("**NC**"); and

(b) Mr Ye Hailiang has been appointed as the Executive Director of the Company and Acting CEO of the Group, and a member of the NC.

Following the above, the composition of the Board and the Board Committees is as follows:

Board	**Designation**	**Audit Committee** *(No changes)*	**NC**	**Remuneration Committee** *(No changes)*	**Risk Management Committee** *(No changes)*
Pan Jianyun	Non-Executive and Non-Independent Chairman	Member	-	Member	-
An Xuesong	Non-Executive and Non-Independent Director	-	-	-	Member
Ye Hailiang	Executive Director and Acting CEO	-	Member	-	-
Chia Seng Hee, Jack	Lead Independent Director	Chairman	Chairman	-	Chairman
Chen Guodong	Independent Director	-	Member	Member	-
Ma Jieyu	Independent Director	Member	-	-	Member
Loh Weng Seng Vincent	Independent Director	-	-	Chairman	-

There are no changes to the composition of the Audit Committee, the Remuneration Committee and the Risk Management Committee.

The Board would like to thank Mr Ren Chao for his invaluable contributions to the Group during his tenure.

The details relating to the resignation of Mr Ren Chao and the appointment of Mr Ye Hailiang as required under Rule 704(7) of the Listing Manual of the Singapore Exchange Securities Trading Limited are set out in separate announcements.

By Order of the Board
Ying Li International Real Estate Limited

Pan Jianyun
Non-Executive and Non-Independent Chairman

2 September 2025